"....safety is a continually emerging property of a dynamic system"

Adi Paterson Siyeva Consulting

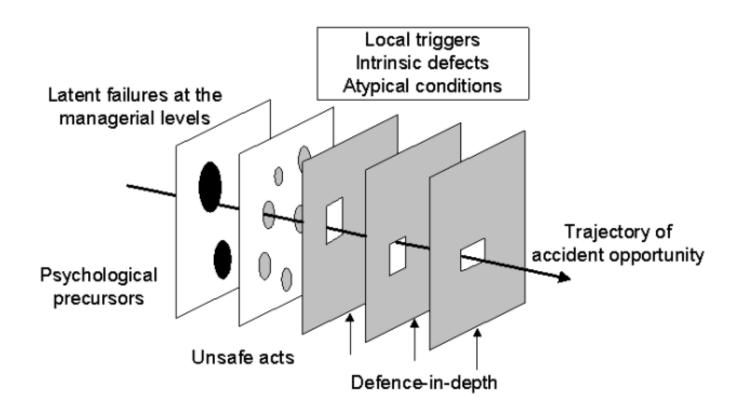


Safety: The Continuous Paradigm

"if you're committed to safety, you are committed to a never-ending battle to find, mitigate, and intercept risks, and then find new risks and mitigate and intercept those. Anyone that started working on [patient] safety thinking it was going to start and then be over just had it wrong."

Don Berwick: IHI 2016

James
Reason
1992: Swiss
Cheese



Boundary Conditions:

The Linear-No-Threshold Model (Dose Response Curve) Herman Muller: Nobel Prize – work on mutagenesis (1946) Nobel Lecture "there is no threshold dose...."

VS

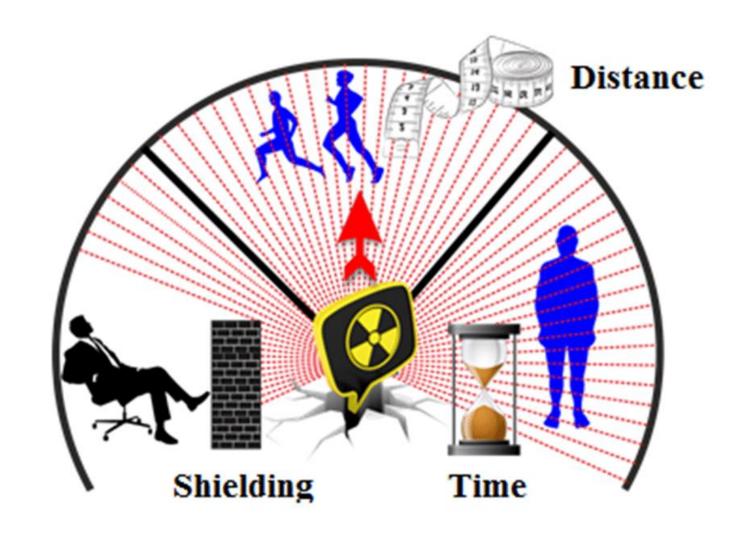
Edward J. Calabrese

The linear No-Threshold (LNT) dose response model: A comprehensive assessment of its historical and scientific foundations (2019)

.....does it really matter

Our Construct?: "Radiation Protection"

- Time
- Distance
- Shielding
- Containment
- Elimination
- Automation
- •



Big Moments



Revolutions in Radiation Practice

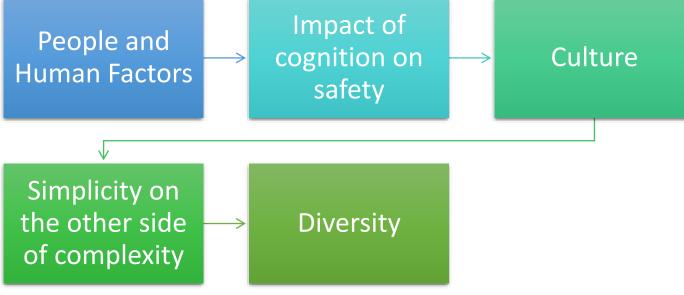
Nuclear Medicine
Therapeutics and Accelerators

GEN-IV and (Laser) Fusion

Integration and Automation



What is Missing?



Lessons Learned from the TMI Accident -1980

Questioning attitude

Conservative decision making when dealing with uncertainties

Attention to detail – what is needed and missing

Intolerance for things that are not right

Reluctance to proceed with abnormal, incomplete or inoperable items

Sense of urgency for issue resolution and closure

'Teamwork' vs. 'Not my job' attitude No dependence on QA by line management

Candor and completeness in all communications

Nuclear Safety and Regulation

Regulation has a political context

Regulation
(internal or
external) does not
reduce some risks

Regulatory best practice does exist

The CEO is responsible and accountable – always

Many management interfaces increase risk

Documentation, practice and risk

Experts must be assigned to operations teams (30-40%)

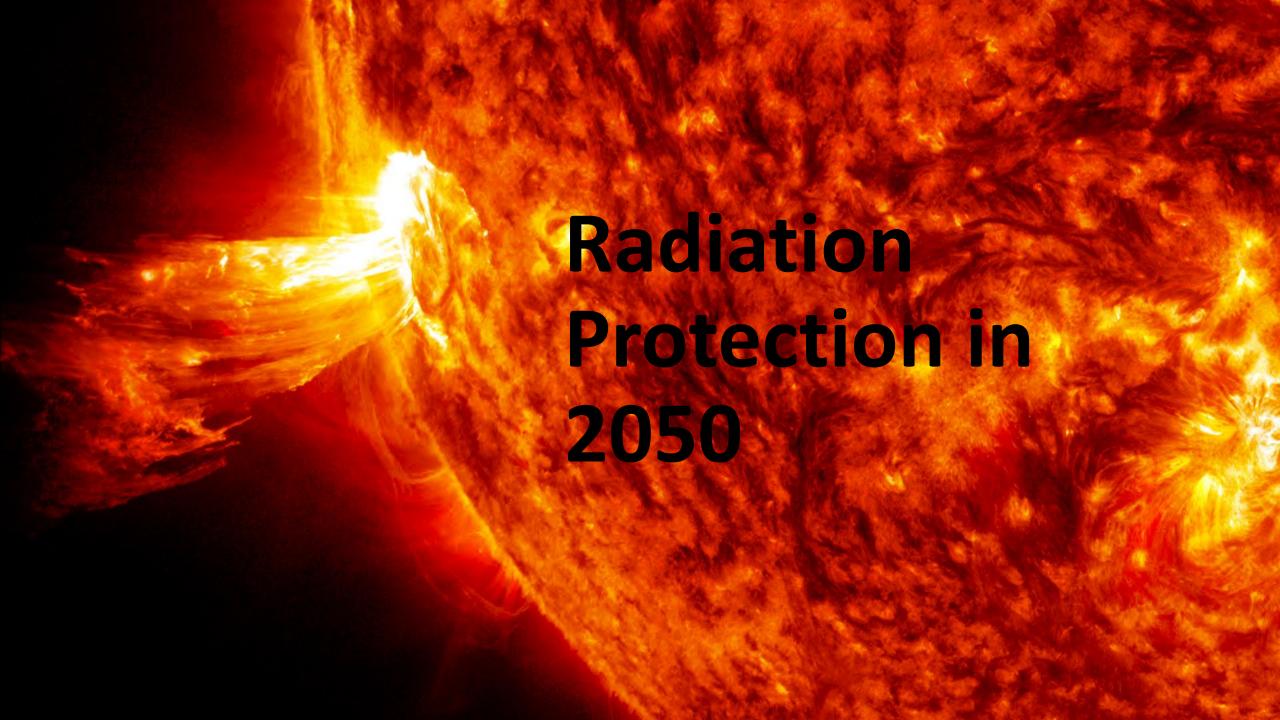
Management "Ideas" that Work

Owning Space

Drafter, Reviewer and Owner

Everyone can stop work

People in the work place make the place work



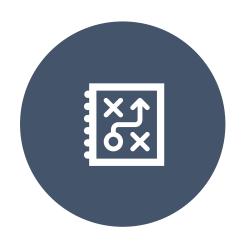
The Continuous Paradigm for Safety

"if you're committed to safety, you are committed to a never-ending battle to find, mitigate, and intercept risks, and then find new risks and mitigate and intercept those.

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Don Berwick: IHI 2016

Time For A Conversation



CHALLENGE



THOUGHTS



QUESTIONS

Thank You



SAFETY IS AN INCLUSIVE AND EMERGENT HUMAN CONSTRUCT



SUSTAINABLE SOCIAL AND
ECONOMIC BENEFITS ENDURE BY
ELIMINATING HARM

